

€ TRAINING

Strategic Maintenance Planning



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Introduction:

Maintenance is a high leverage contributor to business profitability, through its impact on equipment capacity, product quality, safety, health and the environment, and the cost of production.

The results and benefits from implementing a world-class maintenance operation should yield a significant improvement in plant profit, as well as many intangible benefits such as enhanced customer satisfaction, employee pride, and vendor relations.

Maintenance planning is fundamental to the success of operations. If it is your aim to have a world-class enterprise, the maintenance organization and strategy have a critical role to play in this mission. Driven from business goals, such a strategy cannot be seen as separate from other functions, but rather as an intrinsic part of a complete approach to high-performance operation.

The business goals will place organizational, as well as technical demands on the enterprise. The strategy, therefore, has to integrate and guide the implementation of technical and managerial strategies at all organizational and process levels.

The strategy/philosophy must represent the very best technology, procedures, and practices available, relevant to the business goals of the organization. The strategy must define the processes/procedures/practices required to achieve the highest possible degree of maintenance management and maintenance effectiveness, whilst minimizing total life-cycle costs of new assets and current operating costs of existing assets.

Course Objectives:

At the end of this course the participants will be able to:

- Gain an understanding of the critical contribution to be made by maintenance to the achievement of business objectives.
- Learn how to establish a strategic framework for effective maintenance management.
- Understand the roles, processes, and procedures to ensure organizational effectiveness.
- Learn to establish parameters for the measurement of management and technical performance on all organizational levels.
- Improve overall equipment performance, while ensuring long term asset health.

Targeted Audience:

- Operations Managers.
- Maintenance Managers.
- Engineering Managers.
- Continuous Improvement Leaders.
- Maintenance Engineers.
- Reliability Engineers.
- CMMS Implementation Project Leaders.

Course Outlines:

Unit 1: Maintenance Objectives and Strategy:

- Changes of relevance to Maintenance.
- Role of Maintenance in Modern Business.
- Reducing Costs and Improving Performance.
- What is the true Downtime Cost?
- Maintenance Cost and Value.
- Bottom-line Benefits.
- Maintenance evolution - history and modern thinking.
- Brief Historical Overview of Maintenance.
- Maintenance Types.
- Maintenance Plan.
- World-Class Reliability and Maintenance.

Unit 2: World-class Standards - Comparing Your Plant With The Best:

- Benchmarking and Maintenance Performance Assessment.
- Maintenance Self-Assessment.
- Managing and Measuring progress to Excellence.
- Overall Equipment Effectiveness.

Unit 3: Implementing New Management Approaches:

- Failure Management Programme RCM.
- Total Productive Maintenance TPM.
- Life-Cycle Costing.
- Getting the best from your CMMS.
- Computerized Maintenance Management.
- Why CMMS Implementation Fail

Unit 4: Optimizing Maintenance Organization 1:

- Operations Excellence.
- Operations + Maintenance = Production.
- Can Operations Manage Maintenance?
- A Driving Lesson for Operations and Maintenance.

Unit 5: Optimizing Maintenance Organization 2:

- 70/30 Phenomenon.
- Contract Maintenance or not?
- Maintenance Management Legends.
- A Framework for Achieving Best Practice in Maintenance.
- Case Studies.