€TRAINING

Preparation for Project Management Professional PMP

1 - 5 July 2024
Madrid (Spain)

Preparation for Project Management Professional PMP

Introduction:

The overall aim of this program is to prepare participants for the Project Management Professional PMP certification by discussing the exam's requirements and analyzing the format of its questions. Participants will get the opportunity to practice many similar exam questions. The program also aims at assisting participants in understanding the new structure of the PMP exam in addressing the people, process, and business environment domains

Program Objectives:

At the end of this Program the participants will be able to:

- Define project management frameworks, processes, and tools in compliance with the Project Management Institute PMI standards.

- Apply different techniques that will assist in the project selection process.

- Construct project diagrams, schedules, and plans and use different techniques to perform an in-depth analysis of project schedules and plans.

- Identify different methods for cost estimating, project budgeting, manage time and cost deviations through applying earned value analysis.

- Employ risk management plans and apply risk response strategies to ensure successful implementation of the project.

- Develop program management plans in compliance with Project Management Institute standards.

Targeted Audience:

- Project Managers.

- Team Leaders.

- Business Analysts.

- Project Coordinators.

Program Outlines:

Unit 1:

Creating a High-Performing Team:

- Build a team and define team ground rules.

- Negotiate project agreements.

- Train and empower team members and stakeholders.

- Engage and support virtual teams.

- Build a shared understanding of a project.

Unit 2:

Starting The Project:

- Determine appropriate project methodology/methods and practice.

- Plan and manage scope, budget, resources, and schedule.

- Plan and manage the quality of products and deliverables.

- Establish a project governance structure.

Unit 3:

Doing The Work:

- Assess and manage risks.

- Execute project to deliver business value.

- Manage communications and engage stakeholders.

- Create project artifacts.

- Manage project changes and issues.

- Ensure knowledge transfer for project continuity.

Unit 4:

Keeping the Team on Track:

- Lead a team and support its performance..

- Address and remove impediments, obstacles, and blockers

- Manage conflicts.

- Collaborate with stakeholders.

- Mentor relevant stakeholders.

- Apply emotional intelligence to promote team performance.

Unit 5:

Keeping the Business in Mind:

- Manage compliance requirements.

- Evaluate and deliver project benefits and value.

- Evaluate and address internal and external business environment changes.

- Support organizational change.

- Employee continuous project improvement.