

Mastering People Management & Team Leadership





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REF: C714 DATE: 24 - 28 November 2024 Venue: Online - Fee: 2250 Euro

Introduction:

The move to team leader or line manager is a significant change for a supervisor or technical specialist. Balancing wider organizational and customer demands with the needs of the team call for a wide range of skills, and the ability and confidence to know when to stand back from operational pressures and understand the bigger picture.

Conference Objectives:

At the end of this conference the participants will be able to:

- Understand their role as manager and leader
- Establish clear objectives and standards of performance for the team
- · Manage their workload using effective prioritization and delegation techniques
- · Maximize their influencing skills
- · Build an effective team
- Develop and leverage the capabilities of team members

Targeted Audience:

- Mid-level managers
- Supervisors
- Team leaders
- Employees who are potential to be promoted to a managerial or supervisory role

Conference Outlines:

Unit 1: Understanding Your Role:

- Leader or manager?
- Self-perception
- Beyond the job description: finding out what your organization requires of you
- · Balancing conflicting stakeholder demands
- · Understanding the nature of change
- · A model for implementing change

Unit 2: Personal Effectiveness, Time Management, and Delegation:

- · Understanding yourself and your organizational environment
- · Outcome orientation
- · Setting personal and team objectives
- · Managing performance
- Finding and using time effectively
- · A model for effective delegation



Unit 3: Communication, Influence & Conflict Management:

- Channels of communication
- Effective listening skills
- Emotions and rapport
- Persuasion and negotiation: the keys to personal influence
- · Managing conflict assertively

Unit 4: Team Building, People Management, and Motivation:

- How high-performing teams work?
- Identifying team roles
- Teams in practice: teambuilding exercise
- Motivation and reward
- · Building and sharing a vision
- Different approaches to leadership

Unit 5: Enhancing Team Performance through Coaching and Development:

- How do people learn?
- Coaching for personal and team growth
- Feedback skills
- Development planning
- Next steps