

A Step-by-Step Developing Balanced Scorecards and KPIs





# A Step-by-Step Developing Balanced Scorecards and KPIs

REF: H1076 DATE: 2 - 6 December 2024 Venue: Casablanca (Morocco) - New Hotel Fee: 3685 Euro

#### Introduction:

By translating strategy into a balanced set of objectives - covering Finance, Customer, Internal Processes, and People - the 'Balanced Scorecard' approach enables organizations to turn their strategies into operational reality. Clear measures and targets allow leaders to steer their organization towards its long-term goals and engages managers and staff to contribute more fully to its success.

The Balanced Scorecard focuses all resources on achieving the strategy; employees are empowered to develop and perform, internal processes are enhanced to deliver what customers want, and of all this leads ultimately to financial success.

### Course Objectives:

At the end of this course the participants will be able to:

- Build a Balanced Scorecard from scratch, based on your organization strategy
- Overcome obstacles to implementing a Balanced Scorecard in practice
- Translate strategy into tangible results to be measured and monitored
- Align people and resources to focus on achieving the strategy
- · Adjust and enhance strategy in line with a changing environment

#### Targeted Audience:

- Executives
- Managers with responsibility for creating or managing a Balanced Scorecard
- Financial Officers and Controllers
- Process Managers
- Strategic Planning Managers

#### Course Outlines:

#### Unit 1: Introduction to the Balanced Scorecard:

- Introduction to the Balanced Scorecard
- · Benefits of the Balanced Scorecard
- · Beginning with a Vision
- The Financial, Customer, Process Perspectives in Detail
- Strategy Maps and Strategic Themes
- Lag and Lead Measures / KPIs
- Constructing a Strategy Map

## Unit 2: Understanding Strategy:

- The Balanced Scorecard Development Process
- Understanding Organizational Strategy
- Exploring the Strategies of Participants Own Organizations



- Creating a Strategy-centric Organisation
- Engaging the Leadership Team

## Unit 3: Building Strategy Maps:

- The Learning & Growth Perspective in Detail
- Creating a Climate for Action
- Creating Strategy Maps for Participants Own Organisations
- Strategic Measures / KPIs
- · Linking Strategy and Business Planning

#### Unit 4: Building a Complete Balanced Scorecard:

- Strategic Targets
- Mapping Strategic Initiatives
- · Monitoring and reviewing the Balanced Scorecard using the latest web-based technology
- Completing the Balanced Scorecard for Participants Own Organizations
- Planning for Implementation
- Cascading the Balanced Scorecard Across an Organization

## Unit 5: Pulling It All Together:

- Reviewing and Enhancing Participants Balanced Scorecards
- Identify Potential Pitfalls and Barriers to Implementation
- Gaining Buy-in and Ownership for the Balanced Scorecard
- Top Tips for Successful Creation and Implementation of a Balanced Scorecard
- · Making a Personal Plan of Action based on the Training Seminar